

DELIVERED BY:



# **2024-2026 COMMUNITY HEALTH IMPROVEMENT PLAN**

---

**Knox County, Ohio**  
Published November 2024



# TABLE OF CONTENTS

<b>A NOTE FROM KNOX HEALTH PLANNING PARTNERSHIP</b> .....	<b>3</b>
<b>ACKNOWLEDGEMENTS</b> .....	<b>4</b>
<b>INTRODUCTION</b> .....	<b>5</b>
WHAT IS AN IMPROVEMENT PLAN (CHIP)?.....	5
OVERVIEW OF PROCESS.....	6
DEFINING THE KNOX COUNTY SERVICE AREA.....	7
KNOX COUNTY AT-A-GLANCE.....	8
KEY DATA ON PRIORITY HEALTH NEEDS FOR KNOX COUNTY.....	9
<b>STEP 1: PLAN &amp; PREPARE FOR THE IMPROVEMENT PLAN</b> .....	<b>10</b>
<b>STEP 2: DEVELOP GOALS, OBJECTIVES, &amp; IDENTIFY INDICATORS</b> .....	<b>12</b>
PRIORITY HEALTH NEEDS FOR KNOX COUNTY.....	17
<b>STEPS 3 &amp; 4: CONSIDER &amp; SELECT APPROACHES TO ADDRESS PRIORITY HEALTH NEEDS</b> .....	<b>18</b>
<b>PRIORITY AREA 1: Behavioral Health</b> .....	<b>19</b>
<b>PRIORITY AREA 2: Access to Care</b> .....	<b>20</b>
<b>PRIORITY AREA 3: Homelessness/Housing Insecurity</b> .....	<b>21</b>
CURRENT RESOURCES ADDRESSING PRIORITY HEALTH NEEDS.....	22
<b>STEPS 5-8: INTEGRATE, DEVELOP, ADOPT, &amp; SUSTAIN IMPROVEMENT PLAN</b> .....	<b>23</b>
<b>NEXT STEPS</b> .....	<b>24</b>
EVALUATION OF IMPACT.....	24
HEALTH NEEDS THAT WILL NOT BE ADDRESSED.....	24
<b>APPENDICES</b> .....	<b>25</b>
APPENDIX A: PHAB CHIP CHECKLIST.....	26
APPENDIX B: REFERENCES.....	27

# A NOTE FROM KNOX HEALTH PLANNING PARTNERSHIP



The Knox Health Planning Partnership (KHPP) strives to bring together people and organizations to improve community wellness. The community health assessment process is one way the health department and its partners can live out its mission. In order to fulfill this mission, these partners must be intentional about understanding the health issues that impact residents and work together to create a healthy community.

A primary component of creating a healthy community is assessing the community's needs and prioritizing those needs for impact. In 2024, KHPP partnered with Moxley Public Health and community-based organizations to conduct a comprehensive Community Health Assessment (CHA) to identify priority health issues and evaluate the overall current health status of the health department's service area. These findings were then used to develop an Improvement Plan (CHIP) to describe the response to the needs identified in the CHA report.

The 2024-2026 Knox County CHIP would not have been possible without the help of numerous Knox County organizations, acknowledged on the following pages. It is vital that assessments such as this continue, so partners know where to direct resources and how to use them in the most advantageous ways.

The goals of public health can only be accomplished through community members' commitment to themselves and to each other. KHPP believes that together, Knox County can be a thriving community of health and well-being at home, work, school, and play.

Importantly, this report could not exist without the contributions of individuals in the community who participated in interviews and completed the community member survey. KHPP is grateful for those individuals who are committed to the health of the community, and took the time to share their health concerns, needs, behaviors, praises, and suggestions for future improvement.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Zach Green'.

**Zach Green**

Health Commissioner  
Knox Public Health

# ACKNOWLEDGEMENTS



This Improvement Plan (CHIP) was made possible thanks to the collaborative efforts of the Knox Health Planning Partnership (KHPP), community partners, local stakeholders, non-profit partners and community residents (listed below). Their contributions, expertise, time and resources played a critical part in the completion of this strategic plan.

## KHPP WOULD LIKE TO RECOGNIZE THE FOLLOWING ORGANIZATIONS FOR THEIR CONTRIBUTIONS TO THIS REPORT:

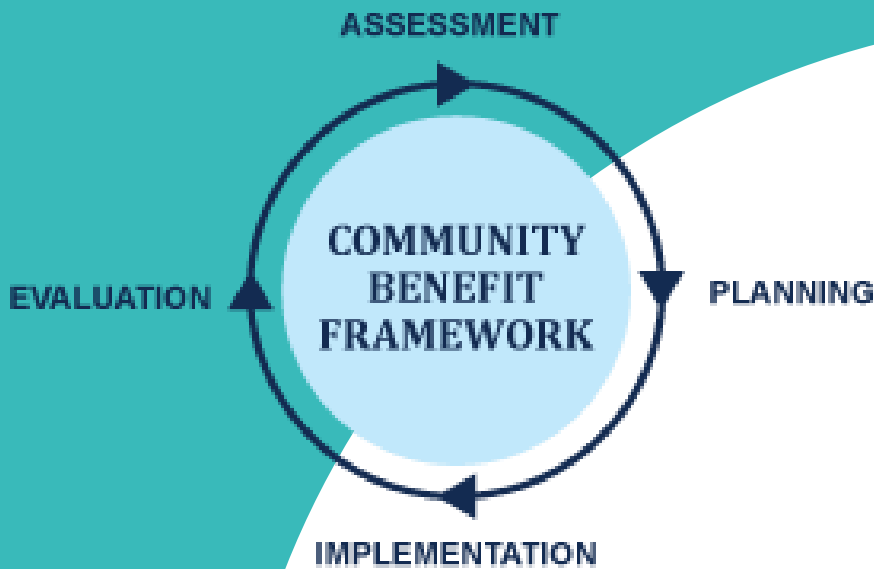
- |   |   |
|---|---|
| Anew Behavioral Health                            | Knox County Pride Alliance                                |
| Ariel Foundation                                  | Knox County Sheriff's Office                              |
| City of Mount Vernon                              | Knox Public Health  |
| Conway's Pharmacy                                 | Mental Health & Recovery Board of Licking & Knox Counties |
| Fiesta Mexicana                                   | Mount Vernon City School District                         |
| Fredericktown Emergency Medical Services          | Mount Vernon First Church of the Nazarene                 |
| Interchurch Social Services of Knox County        | Mount Vernon Nazarene University                          |
| Kenyon College                                    | New Directions Shelter                                    |
| Kno-Ho-Co-Ashland Community Action Commission     | Ohio District 5 Area Agency on Aging                      |
| Knox Community Hospital                           | Ohio State University Extension Office                    |
| Knox County                                       | Pathways of Central Ohio                                  |
| Knox County Area Development Foundation           | Riverside Recovery Services                               |
| Knox County Board of Developmental Disabilities   | Sanctuary Community Action                                |
| Knox County Chamber of Commerce                   | Station Break Senior Center                               |
| Knox County Department of Job and Family Services | The Freedom Center  |
| Knox County Emergency Management Agency           | The Main Place  |
| Knox County Family & Children First Council       | Winter Sanctuary Homeless Shelter                         |
| Knox County Head Start                            | YMCA of Mount Vernon                                      |

The 2024-2026 Improvement Plan (CHIP) report was prepared by Moxley Public Health, LLC, ([www.moxleypublichealth.com](http://www.moxleypublichealth.com)) an independent consulting firm that works with hospitals, health departments, and other community-based nonprofit organizations both domestically and internationally to conduct Community Health Assessments (CHAs)/Community Health Needs Assessments/CHNAs and Improvement Plans (CHIPs)/Implementation Strategies.



## INTRODUCTION

# WHAT IS AN IMPROVEMENT PLAN (CHIP)?



An **Improvement Plan (CHIP)** is part of a framework that is used to guide community benefit activities - policy, advocacy, and program-planning efforts. For health departments, the Improvement Plan (CHIP) fulfills the mandates of the Public Health Accreditation Board (PHAB).



# OVERVIEW OF THE PROCESS

In order to develop an Improvement Plan (CHIP), Knox Health Planning Partnership (KHPP) followed a process that included the following steps:

**STEP 1: Plan and prepare for the CHIP.**

**STEP 2: Develop goals/objectives and identify indicators to address health needs.**

**STEP 3: Consider approaches/strategies to address prioritized needs, health disparities, and social determinants of health.**

**STEP 4: Select approaches with community partners.**

**STEP 5: Integrate CHIP with community partner, health department, and hospital plans.**

**STEP 6: Develop a written CHIP.**

**STEP 7: Adopt the CHIP.**

**STEP 8: Update and sustain the CHIP.**

Within each step of this process, the guidelines and requirements of both the state and federal governments are followed precisely and systematically.

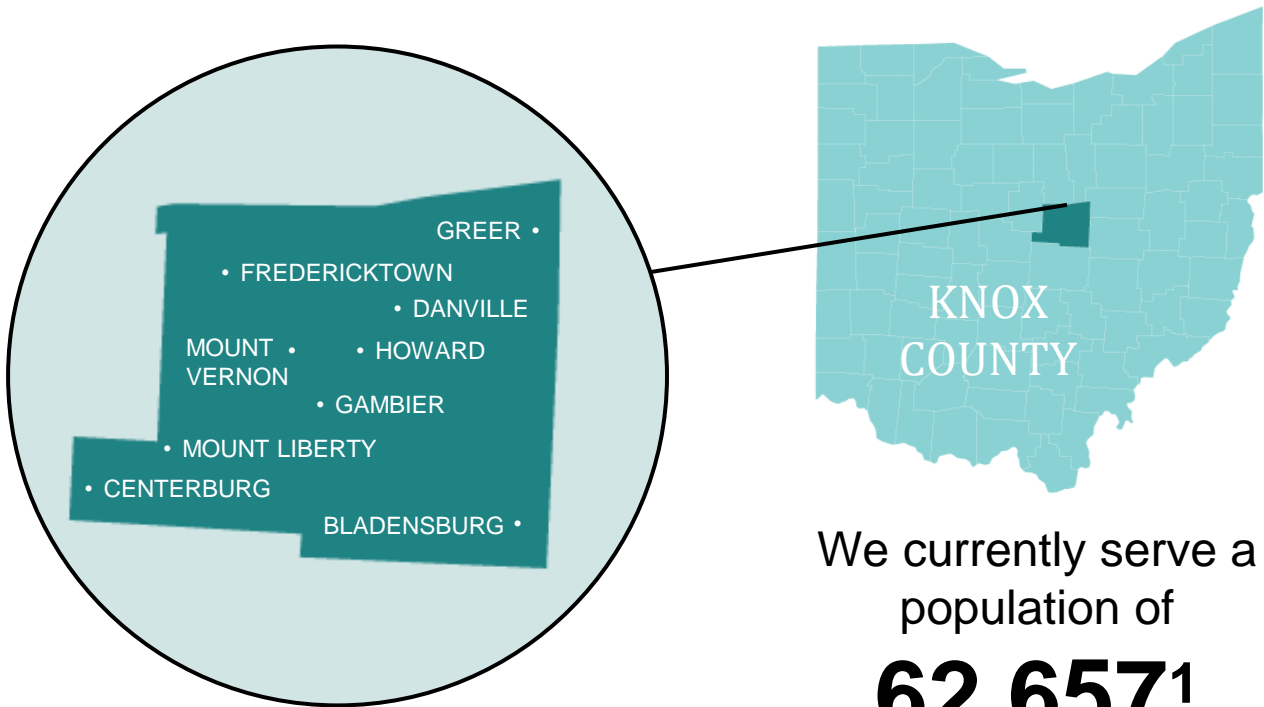
**THE 2024-2026 KNOX COUNTY CHIP MEETS ALL PUBLIC HEALTH ACCREDITATION BOARD (PHAB) REGULATIONS.**



# DEFINING THE KNOX COUNTY SERVICE AREA



For the purposes of this report, Knox County defines their primary service area as being made up of Knox County, Ohio.

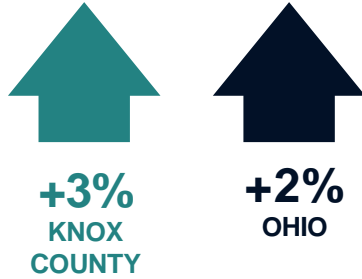


KNOX COUNTY SERVICE AREA			
GEOGRAPHIC AREA	ZIP CODE	GEOGRAPHIC AREA	ZIP CODE
Bladensburg	43005	Greer	44628
Butler	44822	Howard	43028
Centerburg	43011	Martinsburg	43037
Danville	43014	Mount Liberty	43048
Frazeysburg	43822	Mount Vernon	43050
Fredericktown	43019	Utica	43080
Gambier	43022	Walhonding/Newcastle	43843



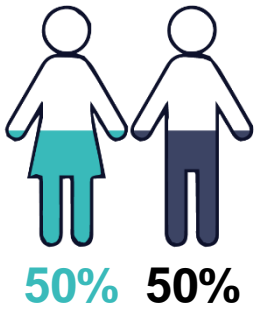
# KNOX COUNTY AT-A-GLANCE

Knox County's population is **62,657**.  
The populations of both Knox County  
and Ohio **increased** in the past 10 years<sup>1</sup>



Knox County is ranked **21<sup>st</sup> of 88** ranked counties in Ohio, according to social and economic factors (with 1 being the best), placing it in the **top 25%** of the state's counties<sup>2</sup>

The % of males and females is **approximately equal**<sup>3</sup>



of Knox County residents are **veterans**, slightly higher than the state rate<sup>3</sup>



Youth ages 0-19 and seniors 65+ make up

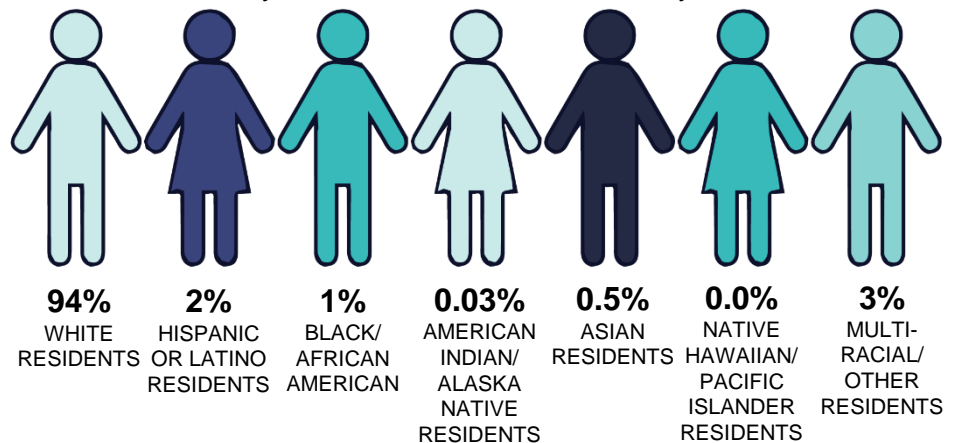
**42% of the population**

In the Knox County service area, nearly **1 in 5 residents are age 65+**<sup>3</sup>



**94%** of the population in the Knox County service area **speaks only English**. **1%** are foreign-born<sup>3,4</sup>

The **majority (94%)** of the population in Knox County identifies as **White** as their only race<sup>2</sup>



The life expectancy in Knox County of **77.0 years** is **1.4 years longer** than it is for the state of Ohio<sup>5</sup>



**1 in 250**

Knox County residents will **die prematurely**, which is lower than the Ohio state rate<sup>5</sup>



# PRIORITY HEALTH NEEDS FOR KNOX COUNTY



1



## BEHAVIORAL HEALTH

Knox County has many fewer mental health providers relative to its population compared to Ohio. 41% of survey respondents say that community mental healthcare access is lacking<sup>2</sup>

In the community member survey, more than half (53%) of respondents reported substance use as a top health concern

2



## ACCESS TO CARE

Knox County has **less access** to both **primary and dental care** providers than Ohio<sup>2</sup>

### NEARLY 1 IN 4

Knox County area residents **did not have a routine checkup** in the past year<sup>2</sup>

3



## HOMELESSNESS/HOUSING INSECURITY

67% of community member survey respondents report affordable housing as a resource needed in the community

The number of affordable and available units per 100 very-low-income renters in Knox County is only 27, vs. 44 for Ohio. This puts renters at risk for rent burden, eviction, and homelessness<sup>6</sup>



# STEP 1 **PLAN AND PREPARE FOR THE IMPROVEMENT PLAN (CHIP)**



## **IN THIS STEP, KNOX HEALTH PLANNING PARTNERSHIP:**

- DETERMINED WHO WOULD PARTICIPATE IN THE DEVELOPMENT OF THE CHIP
- ENGAGED BOARD AND EXECUTIVE LEADERSHIP
- REVIEWED COMMUNITY HEALTH ASSESSMENT





## PLAN AND PREPARE FOR THE 2024-2026 KNOX COUNTY IMPROVEMENT PLAN (CHIP)

Secondary and primary data were collected to complete the 2024 Knox County Community Health Assessment (CHA). (Available at <https://www.knoxhealth.com/index.php/administration/knox-health-planning-partnership>). Secondary data were collected from a variety of local, county and state sources to present community demographics, social determinants of health, health care access, birth characteristics, leading causes of death, chronic disease, health behaviors, mental health, substance use, and preventive practices. The analysis of secondary data yielded a preliminary list of significant health needs, which then informed primary data collection.

Primary data was collected through key informant interviews with **24** experts from various organizations serving the Knox County service area and included leaders and representatives of medically underserved, low-income, and minority populations, or local health or other departments or agencies. A *community member survey* was distributed via a QR code and link with **1,241** responses. The survey responses (from community members) were used to prioritize the health needs, answer in-depth questions about the health needs in the county, and to identify health disparities present in the community. Finally, there were **8** focus groups held across the county, representing a total of **58** community members from priority populations. The primary data collection process was designed to validate secondary data findings, identify additional community issues, solicit information on disparities among subpopulations, ascertain community assets potentially available to address needs, and prioritize health needs. More detail on methodology can be found in the 2024 Knox County CHA Report.

“

The improvement plan (CHIP) deals with the “how and when” of addressing needs. While the community health assessment considers the “who, what, where and why” of community health needs, the CHIP takes care of the how and when components.

- *Catholic Health Association*

”

## STEP 2

# DEVELOP GOALS AND OBJECTIVES AND IDENTIFY INDICATORS FOR ADDRESSING COMMUNITY HEALTH NEEDS



### **IN THIS STEP, KNOX HEALTH PLANNING PARTNERSHIP:**

- DEVELOPED GOALS FOR THE IMPROVEMENT PLAN (CHIP) BASED ON THE FINDINGS FROM THE CHA
- SELECTED INDICATORS TO ACHIEVE GOALS





# OVERVIEW

## OF THE PROCESS (CONTINUED)



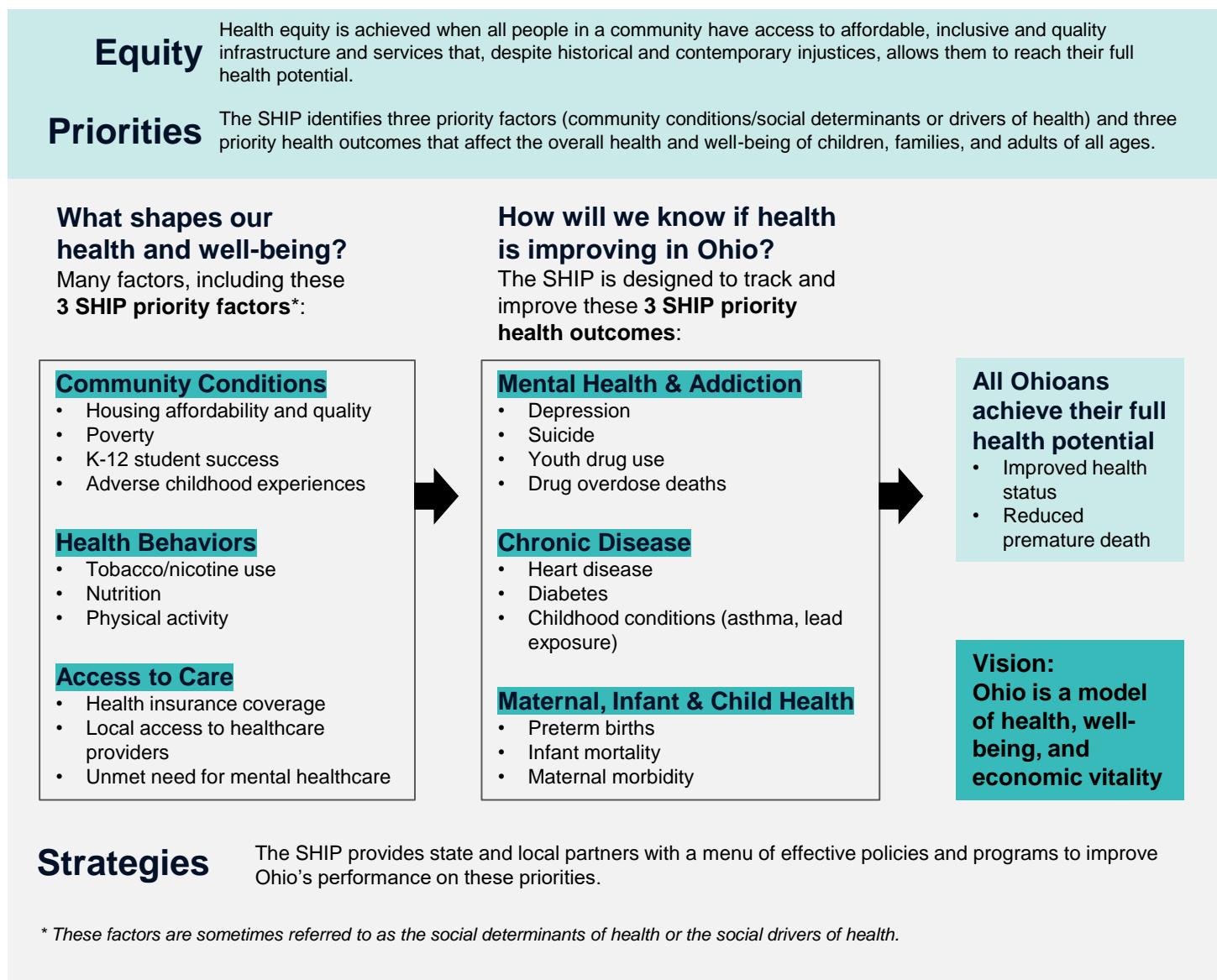
### Ohio Department of Health (ODH) Requirements

The following image shows the framework from ODH that this report followed while also adhering to federal requirements and the community’s needs.

The Knox Health Planning Partnership (KHPP) desired to align with the priorities and indicators of the Ohio Department of Health (ODH). To do this, they used the following guidelines when prioritizing the health needs of their community.

First, KHPP used the same language as the state of Ohio when assessing the factors and health outcomes of their community in the 2024 Knox County Community Health Assessment (CHA).

**Figure 1: Ohio State Health Improvement Plan (SHIP) Framework**



Next, with the data findings from the community health assessment process, Knox Health Planning Partnership (KHPP) used the following guidelines/worksheet to choose priority health factors and priority health outcomes (worksheet/guidelines continued to next page).

## ALIGNMENT WITH PRIORITIES AND INDICATORS

**STEP 1:** Identify at least one priority factor and at least one priority health outcome.

PRIORITY FACTORS	PRIORITY HEALTH OUTCOMES
<input checked="" type="checkbox"/> Community Conditions	<input type="checkbox"/> Mental Health and Addiction
<input checked="" type="checkbox"/> Health Behaviors	<input checked="" type="checkbox"/> Chronic Disease
<input checked="" type="checkbox"/> Access to Care	<input checked="" type="checkbox"/> Maternal and Infant Health

**STEP 2:** Select at least 1 indicator for each identified priority factor.

PRIORITY FACTORS	
COMMUNITY CONDITIONS	
TOPIC	INDICATOR NAME
Housing Affordability and Quality	<input checked="" type="checkbox"/> Affordable and Available Housing Units
Poverty	<input type="checkbox"/> Child Poverty
	<input type="checkbox"/> Adult Poverty
K-12 Student Success	<input type="checkbox"/> Chronic Absenteeism (K-12 students)
	<input type="checkbox"/> Kindergarten Readiness
Adverse Childhood Experiences	<input checked="" type="checkbox"/> Adverse Childhood Experiences (ACEs)
	<input checked="" type="checkbox"/> Child Abuse and Neglect
Food Insecurity	<input type="checkbox"/> Food Insecurity
Environmental Conditions	<input type="checkbox"/> Air Quality
	<input type="checkbox"/> Water Quality
HEALTH BEHAVIORS	
TOPIC	INDICATOR NAME
Tobacco/Nicotine Use	<input type="checkbox"/> Adult Smoking
	<input type="checkbox"/> Youth All-Tobacco/Nicotine Use
Nutrition	<input type="checkbox"/> Fruit Consumption
	<input type="checkbox"/> Vegetable Consumption
Physical Activity	<input type="checkbox"/> Child Physical Activity
	<input type="checkbox"/> Adult Physical Activity
ACCESS TO CARE	
TOPIC	INDICATOR NAME
Health Insurance Coverage	<input checked="" type="checkbox"/> Uninsured Adults
	<input checked="" type="checkbox"/> Uninsured Children
Local Access to Healthcare Services	<input checked="" type="checkbox"/> Primary Care Health Professional Shortage Areas
	<input checked="" type="checkbox"/> Mental Health Professional Shortage Areas
Unmet Need for Mental Health Care	<input checked="" type="checkbox"/> Youth Depression Treatment Unmet Need
	<input checked="" type="checkbox"/> Adult Mental Health Care Unmet Need

# ALIGNMENT WITH PRIORITIES AND INDICATORS (CONTINUED)

**STEP 2 (continued):** Select at least 1 indicator for each identified priority health outcome.

PRIORITY HEALTH OUTCOMES	
MENTAL HEALTH AND ADDICTION	
TOPIC	INDICATOR NAME
Depression	<input checked="" type="checkbox"/> Youth Depression
	<input checked="" type="checkbox"/> Adult Depression
Suicide Deaths	<input checked="" type="checkbox"/> Youth Suicide Deaths
	<input checked="" type="checkbox"/> Adult Suicide Deaths
Youth Drug Use	<input checked="" type="checkbox"/> Youth Alcohol Use
	<input checked="" type="checkbox"/> Youth Marijuana Use
Drug Overdose Deaths	<input checked="" type="checkbox"/> Unintentional Drug Overdose Deaths
CHRONIC DISEASE	
TOPIC	INDICATOR NAME
Heart Disease	<input checked="" type="checkbox"/> Coronary Heart Disease
	<input checked="" type="checkbox"/> Premature Death – Heart Disease
	<input checked="" type="checkbox"/> Hypertension
Diabetes	<input checked="" type="checkbox"/> Diabetes
Harmful Childhood Conditions	<input checked="" type="checkbox"/> Child Asthma Morbidity
	<input checked="" type="checkbox"/> Child Lead Poisoning
MATERNAL AND INFANT HEALTH	
TOPIC	INDICATOR NAME
Preterm Births	<input checked="" type="checkbox"/> Preterm Births
Infant Mortality	<input checked="" type="checkbox"/> Infant Mortality
Maternal Morbidity/Mortality	<input checked="" type="checkbox"/> Severe Maternal Morbidity/Mortality



# ADDRESSING THE HEALTH NEEDS



The 2024 Community Health Assessment (CHA) identified the following significant health needs from an extensive review of the primary and secondary data. The significant health needs were ranked as follows through the community member survey (1,241 responses from community members).

COMMUNITY CONDITIONS RANKING FROM COMMUNITY MEMBER SURVEY
<b>#1 Substance use</b> (alcohol and drugs)
<b>#2 Housing and homelessness</b>
<b>#3 Access to healthcare</b> (e.g. doctors, hospitals, specialists, medical appointments, health insurance coverage, mental healthcare, oral/dental care, vision care, health literacy, etc.)
<b>#4 Income/poverty and employment</b>
<b>#5 Access to childcare</b>
<b>#6 Food insecurity</b> (e.g. not being able to access and/or afford healthy food)
<b>#7 Adverse childhood experiences</b> (e.g. child abuse, mental health, family issues, trauma, etc.)
<b>#8 Crime and violence</b>
<b>#9 Transportation</b> (e.g. public transit, cars, cycling, walking)
<b>#10 Nutrition and physical health/ exercise</b> (includes overweight and obesity)
<b>#11 Education</b> (e.g. early childhood education, elementary school, post-secondary education, etc.)
<b>#12 Tobacco and nicotine use</b> (e.g. smoking and vaping)
<b>#13 Environmental conditions</b> (e.g. air and water quality, vector-borne diseases)
<b>#14 Internet/wifi access</b>
<b>#15 Preventive care and practices</b> (e.g. screenings, mammograms, vaccinations)

HEALTH OUTCOMES RANKING FROM COMMUNITY MEMBER SURVEY
<b>#1 Mental health</b>
<b>#2 Chronic diseases</b> (heart disease/stroke, high blood pressure/cholesterol, diabetes, cancer, asthma, arthritis, kidney disease, cognitive decline, etc.)
<b>#3 Maternal, infant, and child health</b> (e.g. pre-term births, infant mortality, maternal mortality and morbidity)
<b>#4 HIV/AIDS and Sexually Transmitted Infections (STIs)</b>

# ADDRESSING THE HEALTH NEEDS



From the significant health needs, Knox Health Planning Partnership (KHPP) chose health needs that considered the health department and community partners' capacity to address community needs, the strength of community partnerships, and those needs that correspond with the health department and community partners' priorities.

## THE 3 PRIORITY HEALTH NEEDS THAT WILL BE ADDRESSED IN THE 2024-2026 IMPROVEMENT PLAN (CHIP) ARE:

**Priority Area 1: Behavioral Health**

**Priority Area 2: Access to Care**

**Priority Area 3: Homelessness/Housing Insecurity**



## STEPS 3 & 4

# **CONSIDER AND SELECT APPROACHES/STRATEGIES TO ADDRESS PRIORITIZED NEEDS, HEALTH DISPARITIES, AND SOCIAL DETERMINANTS OF HEALTH WITH COMMUNITY PARTNERS**



### **IN THESE STEPS, KNOX HEALTH PLANNING PARTNERSHIP:**

- SELECTED APPROACHES/  
STRATEGIES TO ADDRESS KNOX  
COUNTY SERVICE AREA  
PRIORITIZED HEALTH NEEDS,  
HEALTH DISPARITIES, AND SOCIAL  
DETERMINANTS OF HEALTH
- DEVELOPED A WRITTEN  
IMPROVEMENT PLAN (CHIP)  
REPORT



# #1

# PRIORITY AREA BEHAVIORAL HEALTH

(includes substance abuse, mental health, and adverse childhood experiences (ACEs))



## STRATEGIES

Increase awareness of BH (behavioral health) services to help normalize and reduce stigma related to behavioral health care and increase access to care.

Collectively share information on BH resources and activities to increase awareness – college collaborations, community collaborations, and increase potential workforce.

Increase collaboration, strengthen resources, and improve access for parent support and education to reduce ACEs and increase resiliency focusing on vulnerable populations.

## PARTNERS

Knox Public Health (KPH), Get Healthy Knox, 211/Pathways of Central Ohio, Behavioral Healthcare Partners (BHP), Knox County Community Health Center (CHC), Mend Psychiatry, Anew Behavioral Health, Responding to addiction class, New Directions Prevention Committee

Mental Health and Recovery for Licking and Knox Counties (MHRLK)

Knox County Head Start, New Directions, Parent Coalition (Parent Support Initiative, Touchpoints, Knox Health Planning Partnership (KHPP), Starting Point, Juvenile Court, Specialized Alternatives for Families and Youth (SAFY - POPS program), Trauma Informed Care Committee, The Freedom Center, Ohio Commission on Fatherhood

## PRIORITY POPULATIONS

Parents/guardians, seniors, low-income residents

All populations

Parents/guardians, low-income residents, vulnerable populations

## DESIRED OUTCOMES OF STRATEGIES



Education and awareness on mental health



Mental health stigma



Access to mental health and substance abuse care and support

## OVERALL IMPACT OF STRATEGIES



Mental health



Quality of life



Substance abuse



Mental health and substance abuse emergency department visits and hospitalizations



Overdose deaths



Suicides



Psychological distress and depression

**ALL KNOX COUNTY RESIDENTS ACHIEVE THEIR FULL HEALTH POTENTIAL**

# #2

## PRIORITY AREA ACCESS TO CARE

(e.g. doctors, hospitals, specialists, medical appointments, oral/dental healthcare, vision care, mental healthcare, etc.); includes preventive care and practices, maternal, infant & child health, chronic diseases (e.g. heart disease, stroke, hypertension, diabetes, cancer and respiratory problems)



### STRATEGIES

Increase education about navigating the health care system, accessing programs, insurance education, and financial literacy. (When to seek care, where to receive care, and what care is needed).	Increase community education on preventive care practices through the use of multiple media outlets.	Increase the number of CHWs (community health workers) in the community across multiple organizations.	Increasing knowledge on transportation to medical care facilities including Knox Community Hospital, Knox Public Health, dialysis, urgent care.
---	--	--	---

### PARTNERS

High Schools, Knox County Career Center, Kenyon College, Mount Vernon Nazarene University, North Central State College, Central Ohio Technical College, United Way, Senior Centers	New Directions, Knox Community Hospital, Knox Public Health (KPH), Kno-Ho-Co-Ashland Community Action Commission Health Services	KPH, Community Health Access Project (CHAP), Area Agency on Aging, Women, Infants, and Children (WIC), Starting Point	Knox County Mobility Management, Knox Area Transit (KAT), Job and Family Services Non-Emergency Transportation (NET) Program, Station Break Transportation, Elite Medical Transportation
--	--	---	--

### PRIORITY POPULATIONS

25-34 year olds, vulnerable populations (i.e. homeless, aging/elderly, disabled, low-income, un/under-insured)	Younger adults, vulnerable populations (i.e. homeless, aging/elderly, disabled, low-income, un/under-insured)	Older adults, pregnant people, infants, families with babies	Those without reliable transportation
--	---	--	---------------------------------------

**DESIRED OUTCOMES OF STRATEGIES**

- ↑ Increase access and utilization of non-emergency healthcare services and existing healthcare resources
- ↑ Access to primary care, screening, and routine checkups
- ↑ Access to maternal, infant, and child healthcare
- ↓ Delayed care

**OVERALL IMPACT OF STRATEGIES**

- ↑ Health status
- ↑ Quality of life
- ↑ Prevention and management of chronic diseases
- ↓ Emergency department visits and hospitalizations
- ↓ Unmet care needs
- ↓ Premature mortality and morbidity

**ALL KNOX COUNTY RESIDENTS ACHIEVE THEIR FULL HEALTH POTENTIAL**



# #3

# PRIORITY AREA HOMELESSNESS/ HOUSING INSECURITY



## STRATEGIES

Policy advocacy - Create clear, data-driven resources for educating our City Council members and County Commissioners toward policy development that promotes affordable housing options.

Create a policy that makes life skill literacy attached to qualifying for affordable housing.

Create public review forum for landlords and tenants (similar to AirBnB/Uber where tenants can review landlords and landlords can review tenants).

## PARTNERS

Housing Initiative, Knox County Area Development Foundation (KCADF), Housing Steering Team, Township councils, United Way, County Commissioners, Mid Ohio Regional Planning Commission, Coalition on Homelessness and Housing in Ohio (COHIO)

Habitat for Humanity, KCADF, U.S. Department of Housing and Urban Development (HUD)/State of Ohio, Knox County Career Center, The Freedom Center, United Way, workplace CEOs, New Directions

KCADF, Landlord Association, Habitat for Humanity, Realtors Association

## PRIORITY POPULATIONS

Individuals/families living in housing insecurity (>30% of income spent on housing), specifically in low-income pockets

Low-income, high-risk populations

Housing insecure renters/high risk tenants

## DESIRED OUTCOMES OF STRATEGIES



Access to affordable and available housing



Housing quality and safety



Financial and life skill literacy

## OVERALL IMPACT OF STRATEGIES



Health status



Quality of life



Mental health



Homelessness and precarious housing

**ALL KNOX COUNTY RESIDENTS ACHIEVE THEIR FULL HEALTH POTENTIAL**

# CURRENT RESOURCES

## ADDRESSING PRIORITY HEALTH NEEDS



Information was gathered on assets and resources that currently exist in the community. This was done using feedback from the community and an overall assessment of the service area. While this list strives to be comprehensive, it may not be complete.

### Access to Healthcare

American Health Network  
Centerburg Senior Services  
Cleveland Clinic  
CVS Pharmacy  
Danville Family Dentistry  
Family Urgent Care  
Fosters Downtown Pharmacy  
Hospice of Knox County  
James Hospital  
Kenyon College Health Center  
Knox Community Hospital  
Knox County Community Health Center  
Knox County Dentistry  
Knox Public Health  
Kroger Pharmacy  
Mid-Ohio Corporate Care  
Muskingum Valley Health Centers  
Ohio Health  
Salvation Army of Mount Vernon  
Sanctuary Community Action  
Starting Point  
Walmart Pharmacy  
Women, Infants, and Children (WIC)

### Community & Social Services

Centerburg Senior Services, Inc.  
Churches  
Food for the Hungry  
Fostering Family Ministry  
Fredericktown Community Foundation  
Interchurch Social Services of Knox County  
Kno-Ho-Co Ashland Community Action Commission  
Knox Alliance for Racial Equality (KARE)  
Knox County Board of Developmental Disabilities

### Community & Social Services (continued)

Knox County Chamber of Commerce  
Knox County Pride Alliance  
Knox County Sheriff's Office  
Knox Health Planning Partnership  
Mount Vernon Diversity Club  
Recreational programs  
Sanctuary Community Action  
Station Break Senior Center  
Teen Advisory Council Youth Program  
The Ariel Foundation  
United Way of Knox County

### Education

Central Ohio Technical College  
Kenyon College  
Knox County Head Start  
Knox Educational Center  
Mount Vernon Nazarene University  
Ohio State University Extension Office – Knox County  
Public Library of Mount Vernon & Knox County  
Public schools  
Spectrum Internet Assist Program

### Employment

Knox County Department of Job & Family Services  
Opportunity Knox Employment Center/Ohio Means Jobs Knox County

### Food Insecurity

Farmers' markets  
Food pantries  
Mid-Ohio Farmacy  
SNAP (Supplemental Nutrition Assistance Program)/food stamps

### Housing & Homelessness

Knox Metropolitan Housing Authority  
New Directions Domestic Abuse Shelter and Rape Crisis Center  
The Main Place  
Winter Sanctuary Homeless Shelter

### Mental Health & Addiction

Alcoholics Anonymous (AA)  
Art of Recovery  
Behavioral Healthcare Partners  
Celebrate Recovery - Crisis Text Line  
Groups Recover Together - Knox County  
Knox Substance Abuse Action Team (KSAAT)  
Mental Health & Recovery for Licking & Knox Counties  
Narcotics Anonymous (NA)  
National Alliance for Mental Illness  
Project DAWN (Deaths Avoided With Naloxone)  
Riverside Recovery Services  
The Freedom Center  
TouchPointe

### Nutrition & Physical Health

Get Healthy Knox County  
YMCA of Mount Vernon

### Transportation

Knox Area Transit (KAT)



**STEPS 5-8**  
**INTEGRATE,  
DEVELOP, ADOPT,  
AND SUSTAIN  
IMPROVEMENT  
PLAN (CHIP)**



**IN THIS STEP, KNOX  
HEALTH PLANNING  
PARTNERSHIP WILL:**

- INTEGRATE CHIP WITH COMMUNITY PARTNER, HEALTH DEPARTMENT, AND HOSPITAL PLANS
- ADOPT THE CHIP
- UPDATE AND SUSTAIN THE CHIP

# KNOX COUNTY NEXT STEPS



The Community Health Assessment (CHA) and this resulting Improvement Plan (CHIP) identify and address significant community health needs and help guide community benefit activities. This CHIP explains how Knox Health Planning Partnership (KHPP) plans to address the selected priority health needs identified by the CHA.

This CHIP report was adopted by KHPP leadership in 2024.

This report is widely available to the public on the KHPP website:

<https://www.knoxhealth.com/index.php/administration/knox-health-planning-partnership>

Written comments on this report are welcomed and can be made by emailing: [mmeleca@knoxhealth.com](mailto:mmeleca@knoxhealth.com).

## **EVALUATION OF IMPACT**

KHPP will monitor and evaluate the programs and actions outlined above. We anticipate the actions taken to address significant health needs will improve health knowledge, behaviors, and status, increase access to care, and overall help support good health. KHPP is committed to monitoring key indicators to assess impact. Our reporting process includes the collection and documentation of tracking measures, such as the number of people reached/served and collaborative efforts to address health needs. A review of the impact of KHPP's actions to address these significant health needs will be reported in the next scheduled CHA.

## **ADDITIONAL HEALTH NEEDS NOT DIRECTLY ADDRESSED**

Since KHPP cannot directly address all the health needs present in the community, we will concentrate our resources on those health needs where we can effectively impact our region given our areas of focus and expertise. Taking existing organization and community resources into consideration, KHPP will not directly address the remaining health needs identified in the CHA, including but not limited to crime and violence, income, poverty, and employment, access to childcare, food insecurity, nutrition and physical health, environmental conditions, education, transportation, tobacco and nicotine use, internet access, and HIV/AIDS and STIs. We will continue to look for opportunities to address community needs where we can make a meaningful contribution. Community partnerships may support other initiatives that KHPP cannot independently lead in order to address the other health needs identified in the 2024 CHA.

# APPENDIX A **PUBLIC HEALTH ACCREDITATION BOARD (PHAB) CHECKLIST: IMPROVEMENT PLAN (CHIP)**

## **MEETING THE PHAB REQUIREMENTS FOR THE CHIP**

The PHAB Standards & Measures serve as the official guidance for PHAB national public health department accreditation, and include requirements for the completion of Community Health Assessments (CHAs) and CHIPs for local health departments. The following page demonstrates how this CHIP meets the PHAB requirements.



# APPENDIX B: PHAB COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP) REQUIREMENTS CHECKLIST



PUBLIC HEALTH ACCREDITATION BOARD (PHAB) REQUIREMENTS FOR CHIPs			
YES	PAGE #	PHAB REQUIREMENTS CHECKLIST	NOTES/ RECOMMENDATIONS
✓	4	<p><b>MEASURE 5.2.1 A: Engage partners and members of the community in a community health improvement process.</b></p> <p>1. A collaborative process for developing the community health improvement plan (CHIP), which includes:</p> <ul style="list-style-type: none"> <li>a. A list of participating partners involved in the CHIP process. Participation must include: i. At least 2 organizations representing sectors other than public health. ii. At least 2 community members or organizations that represent populations that are disproportionately affected by conditions that contribute to health risks or poorer health outcomes.</li> <li>b. Review of information from the community health assessment.</li> <li>c. Review of the causes of disproportionate health risks or health outcomes of specific populations.</li> <li>d. Process used by participants to select priorities.</li> </ul> <p>The CHIP process must address the jurisdiction as described in the description of Standard 5.2.</p>	
✓	7-22		
✓	19-21		
✓	12-17		
✓	19-21	<p><b>MEASURE 5.2.2 A: Adopt a community health improvement plan.</b></p> <p>1. A community health improvement plan (CHIP), which includes all of the following:</p> <ul style="list-style-type: none"> <li>a. At least two health priorities.</li> <li>b. Measurable objective(s) for each priority.</li> <li>c. Improvement strategy(ies) or activity(ies) for each priority. i. Each activity or strategy must include a timeframe and a designation of organizations or individuals that have accepted responsibility for implementing it. ii. At least two of the strategies or activities must include a policy recommendation, one of which must be aimed at alleviating causes of health inequities.</li> <li>d. Identification of the assets or resources that will be used to address at least one of the specific priority areas.</li> <li>e. Description of the process used to track the status of the effort or results of the actions taken to implement CHIP strategies or activities.</li> </ul> <p>The CHIP must address the jurisdiction as described in the description of Standard 5.2.</p>	<p>A detailed work plan (living document) has been developed that included strategies, SMART objectives, annual activities, indicators, partners, and priority populations.</p>
✓	19-21		
✓	19-21		
✓	19-21		
✓	22		
✓	24		

APPENDIX G  
**REFERENCES**



# APPENDIX G: **REFERENCES**

<sup>1</sup>U.S. Census Bureau, Decennial Census, P1, 2010-2020.

<http://data.census.gov/>

<sup>2</sup>County Health Rankings & Roadmaps, 2024 Data

Set, <http://www.countyhealthrankings.org/>

<sup>3</sup>U.S. Census Bureau, American Community Survey, DP05, 2021.

<http://data.census.gov/>

<sup>4</sup>U.S. Census Bureau, American Community Survey, K202101,

2021. <http://data.census.gov/>

<sup>5</sup>U.S. Census Bureau, American Community Survey, S0101, 2020

& 2021. <http://data.census.gov/>

<sup>6</sup>U.S. Census Bureau, American Community Survey, S1601, 2020.

<http://data.census.gov/>



[www.moxleypublichealth.com](http://www.moxleypublichealth.com)  
[stephanie@moxleypublichealth.com](mailto:stephanie@moxleypublichealth.com)